

2020 Governance Institute Virtual
National Conference
Leadership. Trust. Foresight.

7-8 December | ONLINE

Conference program



#GovCon20

 governanceconference.com.au

Welcome



From the Chief Executive of Governance Institute

I am delighted to invite you to join us for Governance Institute's first-ever virtual National Conference on 7 and 8 December 2020.

The decision to go entirely virtual, while prompted by the events of 2020 so far, is one we have also taken with much thought and deliberation.

The virtual world offers a unique opportunity to secure a truly global perspective about the years ahead, particularly at a time when a world view is most needed. And this virtual format will deliver unprecedented reach for our members and networks from all corners of Australia and overseas.

This year the theme is built around three key ideas: – Leadership, Trust and Foresight. Never has the quality of leadership in governance and risk management been more important. That leadership, strengthened by trust and informed by deep foresight, will determine how confidently we recover, rebuild, innovate and grow.

And so, we will be beaming to your screens a global star cast of governance and risk management leaders who will present a thought-provoking, diverse and exciting program.

We will deliver National Conference 2020 using a cutting edge platform allowing each delegate to network, discuss, connect, interact and engage with each other, with the sessions and with our valued partners and sponsors.

Our National Conference 2020 is set to be the premium governance and risk management event of 2020 and we cannot wait to see you there.

Best wishes

Megan Motto

Chief Executive, Governance Institute of Australia

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Program

Join us at Australia's premier event discussing the future of governance and risk management across all industry sectors.

Day 1 Monday, 7 December

8:00am–8:30am

Registration and networking

8:30am–8:40am

Welcome to country

Raymond Ingre, Deputy Chair, La Perouse Local Aboriginal Land Council.

8:40am–8:45am

CEO welcome

Megan Motto FGIA, Chief Executive, Governance Institute of Australia

8:45am–8:55am

MC opening

Anjali Rao, Broadcast Journalist

8:55am–9:40am

State of the nation

Chair: Elysse Morgan, Journalist, Australian Broadcasting Corporation

Panel: Saul Eslake, Economist and Vice Chancellor's Fellow, University of Tasmania

Gail D Fosler, President, The GailFosler Group LLC

December 2020 presents an opportunity to look back over the year and examine the ways we can advance as a nation. The panel looks at policy, economic and community outlooks for the coming years.

9:45am–10:25am

Panel discussion: Pillars for modern governance

Chair: Brian K Stafford, Chief Executive Officer, Diligent Corporation

Panel: William Cox, Chief Executive Officer, Aurecon

Michelle Edkins, Managing Director Investment Stewardship, Blackrock (USA)

Jillian Broadbent AC, Non-executive Director, Macquarie Group Limited

Business present and future are being challenged more than ever by the pace of change. The success of governance is in how adept and agile the organisation is to navigate diverse trends and megatrends. This panel considers three key areas for navigation:

- Innovation — A culture of new thinking in strategy, systems, processes and management.
- Regulation — How boards incorporate regulatory changes into decision-making frameworks.
- Reputation — As the voice of the stakeholder amplifies and technology exposes every fault line, reputation becomes a linchpin in business value.

Session sponsored by



Diligent

10:25am–10:55am

Morning tea

10:55am–11:40am

National keynote and fireside chat

Chair: Jennifer Hewett, National Affairs Columnist, Australian Financial Review

Michael Chaney AO, Chairman, Wesfarmers

Join this discussion on some of the key factors driving change and thinking in governance.

11:45am–12:30am

Boardroom Q&A

Chair: Diane Smith-Gander AO FGIA, Chair, Committee for the Economic Development of Australia

Panel: Tim Reed, President, Business Council of Australia

Ming Long AM, NED, Chairman, AMP Capital Funds Management, Deputy Chair, Diversity Council.

Matt Bekier, Managing Director & Chief Executive Officer, The Star Entertainment Group

This special panel of directors will respond to a series of questions from delegates on the floor on the forces that are reshaping the world of business and the debate around the role of business leaders in the broader political and social arena.

12:30pm–1:30pm Lunch	
1:30pm–2:15pm Concurrent sessions	
1A: Leadership and governance The influential leader: Leading calmly through the storm Chair: <i>Simon Pordage</i> FGIA, Company Secretary, ANZ <i>Philipp Kristian Diekhöner</i> , Trust Futurist and Innovation Strategist (Singapore) When your organisation begins its journey of resilience and recovery from a crisis, the success of strategy rests on effective leadership. <ul style="list-style-type: none"> • Why trust is the key for authentic leadership • How crisis brings the importance of people to the fore: This is not about you. It is about them. • Sharing leadership during crisis • Disruptive leadership during disruption — how to lead when everything remains uncertain Session sponsored by 	1B: Risk Rethinking the three lines of defence approach Chair: <i>Mark Salomon</i> , Controls Project Manager, Growthpoint Properties Australia Panel: <i>Adriaan van Jaarsveldt</i> , Senior Advisor, Risk, Brookfield Asset Management <i>Lucienne Layton</i> FGIA, Chief Risk Officer, Crestone Wealth Management <i>David Tattam</i> , Director of Research, Protecht The risk universe has become immensely complex and uncertainty reigns. The three lines of defence remain central to agile risk governance and oversight. But are the lines sacrosanct? We officially launch the Future of the Risk Management Professional survey and report and drill down into the key findings. <ul style="list-style-type: none"> • Extending beyond rigid lines to a cross-line understanding and collaborative function • How to retain the integrity of control, compliance and assurance • The hybrid conversations that will make the risk team an effective partner for strategy Session sponsored by 
2:20pm–3:00pm Concurrent sessions	
2A: Leadership and governance Forward-looking boards Chair: <i>Byron Loflin</i> , Global Head of Governance, NASDAQ <i>Belinda Gibson</i> FGIA, Non-executive Director, Citigroup, Ausgrid and Brisbane Airport Corporation. <i>Sue MacLeman</i> FTSE, Chair, MTPConnect Faced with a crisis of a lifetime, boards are called on to act decisively on evolving and shifting information and unfolding impact. How do you avoid threat rigidity, and empower your executive for adaptability and innovation? <ul style="list-style-type: none"> • What an innovative and adaptable board looks like • Assumptions in a changing ecosystem — what is old, what survives and what is new • How boards can be the provocateurs for fresh thinking Session sponsored by 	2B: Risk Risk management in the new world Chair: <i>Catherine Maxwell</i> FGIA, General Manager Policy & Advocacy, Governance Institute of Australia Panel: <i>Jason Brown</i> , National Security Director, Thales <i>Minali Gamage</i> , Manager Risk and Assurance, Fortescue <i>Joshua Hayward</i> , Deputy Head – Internal Audit, EnergyAustralia There is a seismic shift in the nature and profile risk between beginning of 2020 and the end of this cataclysmic year. How will risk managers create an effective risk management approach that manages systemic and organisational risks? <ul style="list-style-type: none"> • Charting a new roadmap of internal and external risks • How the organisation's leaders and decision-makers work with risk leaders for a multi-stakeholder risk management plan • The future risk leader — the advantages of multidisciplinary skill, experience and insight Session sponsored by  
3:00pm–3:25pm Afternoon tea	
3:25pm–4:10pm International keynote — Risk management in uncertain times Chair: <i>Nathan Lynch</i> , Asia-Pacific Manager, Regulatory Intelligence, Thomson Reuters <i>Dr Klaus Moosmayer</i> , Member Executive Committee & Chief Ethics, Risk and Compliance Officer, Novartis AG (Switzerland) Global forces are disrupting missions and affecting strategic choices and decision-making. All of which involves unprecedented degrees of risk, often unforeseen. What are the forces driving these consequential shifts? What are the ethical dilemmas that underlay the response and strategies for risk management in the uncertain times ahead? Session sponsored by 	

4:15pm–4:55pm

International keynote — A new relationship with governments and community

Professor Ngaire Woods CBE, Founding Dean, Blavatnik School of Government, & Professor, Global Economic Governance, Oxford University

In a challenging international environment boards and executive will have to navigate a new relationship with governments and a new set of international rules. As they negotiate this highly volatile business environment, how can strategy better frame plans for the short and long-term goals? How can they work with governments and community to deliver a purposeful mission?

5:00pm–5:40pm

Why ESG remains a priority in conversations on the corporation

Chair: Andrew Buay, Vice President Group Sustainability, Singtel Group

Sanda Ojiambo, CEO and Executive Director, United Nations Global Compact

Panel: Susan Lloyd-Hurwitz, Chief Executive Officer, Mirvac

Sharanjit Paddam, Head of ESG Risk, QBE Insurance Group

The environmental, social and governance response of the corporation during recent climate events and the global pandemic will define the perspectives of its stakeholders — customers, employees, investors — in the next phase of the recovery. We examine some of the challenges ahead for ESG.

- The dependencies and weaknesses of national and global supply chains — climate, health, economic, social and environmental risks
- Engagement with a broader stakeholder universe on sustainability and social purpose
- Conscious capitalism and purposeful corporations

5:40pm–5:45pm

Day 1 close

5:45pm–6:45pm

Entertainment

- **Jimeoin:** The Irish stand-up comedian and actor will be performing a live comedy act for us.
- **Duan & Only:** Duan is making waves in the Australian music scene with his unique and modern R&B tone.
- **Jackson Aces:** For three years, Jackson was the resident magician at The Star Casino Sydney and will astound you with an exclusive performance.

Highlight speakers



Michael Chaney AO

Chairman, Wesfarmers Limited



Professor Ngaire Woods CBE



Founding Dean, Blavatnik
School of Government,
University of Oxford



Dr. Klaus Moosmayer

Member, Executive Committee,
Chief Ethics, Risk and
Compliance Officer,
Novartis AG (Switzerland)

Day 2 Tuesday, 8 December

8:15am–8:45am	Registration and networking
8:45am–8:55am	Opening remarks <i>Anjali Rao, Broadcast Journalist</i>
8:55am–9:50am	Fireside chat: Future of the workforce Chair: <i>Deidre Willmott, Non-executive Director, Australia Post</i> Panel: <i>Fergus McLachlan AO, Executive General Manager People, Boral</i> <i>Athalie Williams, Chief People Officer, BHP</i> <i>Michael Priddis, Chief Executive Officer, Faethm</i> <i>Macinley Butson, Scientist & Inventor</i> The one certainty for the coming years is a fundamental shift in the nature of the global workforce and in how we work. The flexible future is here now. How will we ensure intelligent investment in human capital, technology and workforce-planning? What are the key factors for success? <ul style="list-style-type: none"> • Understanding the changes to your workforce and work models • New shades in culture and people management — trust vs continuous oversight • Creating a more empowered, influential, collaborative and innovative workforce
9:50am–10:40am	Fireside chat: The new world order Panel: <i>Pru Bennett, Chair, National Foundation for Australia-China Relations, Partner, Brunswick Group</i> <i>Mukund Narayanamurti, Chief Executive Officer, Asialink Business</i> Are we seeing the emergence of a new world order in which economic and political multilateralism are challenged and changed? What will be Australia's role in this changing world? How will geopolitical, socio-economic and cross border engagement be impacted by the ongoing shifts in global and regional power and alliance?
10:40am–11:10am	Morning tea
11:10–12:00pm	Concurrent sessions
	Company secretaries' panel Chair: <i>Ann Bowering, CEO, Issuer Services Australia & New Zealand, Computershare</i> Panel: <i>Fiona Last FGIA, Company Secretary, Transurban</i> <i>Rohan Abeyewardene FGIA, Group Company Secretary, Vicinity Centres</i> <i>Maureen Therese McGrath, General Counsel, Compliance & Secretariat, Scentre Group</i> The new regulatory, legislative and business landscapes have thrown challenges for governance practice. How has this extended the sphere of responsibility and impacted the role and function of company secretaries? Session sponsored by 
	Technology and information: Governance, opportunity and risk Chair: <i>Lyn Nicholson FGIA, General Counsel, Holding Redlich</i> <i>Chui Yong, Head of Data Science and Information Management, Australian Federal Police</i> <i>Rachael Falk, Chief Executive Officer, Cyber Security Cooperative Research Centre</i> <i>Christoph Strizik, Chief Information Security Officer, Origin Energy</i> When surveillance capitalism and concepts of ethical use of information appear to be at loggerheads, how can we ensure information governance for responsible and effective use of data? <ul style="list-style-type: none"> • Governing how we capture, manage and secure data • Sharing across organisational and jurisdictional boundaries • Federated analytics — governance, risk and compliance • Technology and decision-making: human factor • The privacy challenge Session sponsored by  HOLDING REDLICH
12:00pm–1:00pm	Lunch
1:00pm–1:20pm	President announcement & annual Governance Institute awards

1:20pm–2:00pm

Fireside chat: Technology — regulation, governance and innovation

Chair: Greg Dickason, Managing Director Pacific, LexisNexis

Panel: Ed Santow, Human Rights Commissioner, Australian Human Rights Commission

Professor Jon Whittle, Director, CSIRO's Data61

Dr Catherine Ball, Scientific Futurist

Australia must urgently pick up the pace in cross sector, multi and inter-disciplinary collaboration and innovation. We also need clear regulatory and governance pathways to take us to a position of leadership in global stakes for technology, AI and automation.

- Innovation — how business can leverage the unique Australian contexts and experience to drive world leading cross sector innovation
- Regulation — examining the areas of regulatory lag and the way forward
- Governance — systemic challenges for governance and risk management
- Human rights — is technological advance inclusive and aligned to human values

Session sponsored by



2:05pm–2:45pm

Charities and not-for-profits — enabling the critical role in community resilience and recovery

Chair: David Crosbie, Chief Executive Officer, Community Council for Australia

Ronni Kahn AO, Chief Executive Officer & Founder, OzHarvest

Jody Wright, Executive Director, Drugarm

The pandemic has impacted the capacity of charities and not-for-profits to provide critically needed frontline support for the most vulnerable in our community. What are the urgent policy and economic measures that must be delivered to strengthen the sectors' capacity to contribute effectively in building community resilience and recovery?

2:50pm–3:40pm

Closing panel: Young leaders

Chair: Megan Motto FGIA, Chief Executive, Governance Institute of Australia

Panel: Jessica Mellor, Chief Operating Officer, Star Gold Coast (AFR BOSS Young Leader 2020)

James Bartle, Chief Executive Officer, Outland Denim

Charles Prouse, Social Diversity Supply Chain Manager, Lendlease

A panel of Australia's young leaders will canvass their experience, influence and business insights to understand where Australia is headed.

- What will be the top three drivers for entrepreneurship, innovation and growth in the next five years?
- Has their view of the world changed?
- What are the aspects of governance and management offer them the greatest challenge?

Session sponsored by



3:40pm–3:45pm

CEO wrap-up and close

Megan Motto FGIA, Chief Executive, Governance Institute of Australia



“2019 was a big year in corporate governance and Conference 2019 hit the mark. Two days of outstanding speakers addressed the key issues facing boards and governance professionals. As a panel chair, I personally saw how carefully Governance Institute works to select the right topics and speakers and then refine each person's brief to ensure they can be relevant and interesting. The energetic discussions continued into the networking sessions which were also great fun. I am quite sure that Conference 2020 will be as up-to-date, informative and fun.”

Deidre Willmott

Non-executive Director, Australia Post

Tickets (inc GST)

	Single day (Day 1 or 2)	Full conference (Day 1 & 2)
Members/ Subscribers	\$450	\$800
Non-members	\$500	\$900

Group tickets may be purchased for additional guests.

Visit governanceconference.com.au/registration.html for more information.

Members save up to \$100

Governance Institute members receive a range of benefits and rewards, including discounted event fees — **save up to \$100 on your registration.**

View your member benefits at governanceinstitute.com.au/membership

About Governance Institute

With a membership of over 7,500 company secretaries, governance leaders and risk managers from some of Australia's largest organisations, Governance Institute of Australia is the only fully independent professional association with a sole focus on governance excellence. For over 100 years, our education, research, advocacy, and support networks have provided cutting edge governance and risk management advice to Australian business leaders from all walks of life. We celebrate Australia's successes, and challenge it to be even better.

Register at governanceconference.com.au

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